

WORKSHOP REPORT

2022 FSAC Cluster Coordination Performance Monitoring – 28th May 2023, Aden, Yemen

June 2023



FSAC Cluster Coordination Performance Monitoring - Workshop in Aden, held on 28 May 2023

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Abbreviations

AAP	Accountability to Affected Populations
AFI	Acute Food Insecurity
AMRF	Access Monitoring and Reporting Framework
CCPM	Cluster Coordination Performance Monitoring
CSO	Central Statistical Organization
FAO	Food and Agriculture Organization
FEWS NET	Famine Early Warning System Network
FSAC	Food Security and Agriculture Cluster
FSLA	Food Security and Livelihood Assessment
gFSC	Global Food Security Cluster
HC	Humanitarian Coordinator
HCT	Humanitarian Country Team
HNO	Humanitarian Needs Overview
HRP	Humanitarian Response Plan
IASC	Inter-Agency Standing Committee
IM	Information Management
INGO	International Non-Governmental Organization
IPC	Integrated Food Security Phase Classification
MoSAL	Ministry of Social Affairs and Labor
NNGO	National Non-Governmental Organization
SNCC	Sub-National Cluster Coordinator
ToT	Training of Trainers
TWG	Technical Working Group
UN OCHA	United Nations Office for the Coordination of Humanitarian Affairs
UN	United Nations
WFP	World Food Programme
YHF	Yemen Humanitarian Fund

Executive Summary

Cluster Coordination Performance Monitoring (CCPM) is a self-assessment exercise. The cluster monitor their performance against (i) the six core cluster functions set out in the Reference Module for Cluster Coordination at Country Level and (ii) accountability to affected populations. A country-led process, which is supported by Global Clusters, it is ideally conducted by all clusters (and sectors) at the same time, though it can be implemented by individual clusters or a group of clusters.

A CCPM process should be undertaken annually in protracted emergencies. In sudden onset emergencies, a CCPM process should be undertaken within three to six months after the onset and once every year thereafter. For period from January to December 2022, FSAC Yemen lunched the FSAC CCPM questionnaire in February 2023. A total of 97 participants participated in the survey. To ensure well understanding of FSAC partners to all FSAC core functions and CCPM exercise and effectively discuss substantial areas of FSAC coordination performance, FSAC organized a workshop in Aden for one full day, on 28th May 2023 and it included various partners encompassing FSAC Co-led agencies, UN agencies, INGOs, NNGOs and Red Crescent. The participants were divided into six groups and each group was assigned to discuss one of the six-core functions, including sub-activities, unexpected circumstances, good practice and areas needed for improvement and then, to develop an action plan accordingly.

At the group discussion, the scores of performance status of each core function highlighted by the preliminary report were re-weighted by the participants themselves as outlined below:

Core cluster functions and accountability to affected populations	Performance status (As per Preliminary Report)	Performance status (As per the Group Discussion)
1. Supporting service delivery	Good	Good
2. Informing strategic decisions of the HC/HCT	Needs minor improvement	Needs minor improvement
3. Planning and implementing Cluster strategies	Needs minor improvement	Needs minor improvement
4. Monitoring and evaluating performance	Needs minor improvement	Needs minor improvement
5. Building national capacity in preparedness and contingency planning	Needs minor improvement	Needs minor improvement
6. Advocacy	Needs Major improvement	Needs minor improvement
Accountability to Affected Populations	Needs Major improvement	Needs Major improvement

1 Cluster Coordination Performance Monitoring Workshop

1.1. Rationale and Objectives

FSAC Yemen organized the FSAC CCPM workshop to discuss with its partners the findings of the 2022 CCPM to recognize how well FSAC has achieved its core functions (as determined by the IASC) and identify areas of improvement. The main objectives are as follows;

- Orient FSAC partners on cluster core functions and FSAC objectives.
- Orient FSAC partners on Cluster Performance Monitoring (CCPM) exercise and its rationale.
- Discuss FSAC Country Cluster Performance Monitoring (CCPM) 2022.
- Identify set of actions to improve overall coordination performance.

Through all discussions and consultations of FSAC with its partners, by end of the workshop, FSAC partners were able to identify the actions to address areas for improvement in overall coordination performance and then, to share with Global FSAC.

1.2. Workshop Structure

The FSAC CCPM workshop was held at SCI office in Aden, Yemen on 28th May 2023, from 09:00 to 17:00, which both, in-person and virtual participation were used to ensure maximum number of partners were able to be present at this event and thus, various inputs can be gathered from majority of FSAC partners.

The Yemen FSAC Coordination Team supported by the gFSC facilitated the workshop. The workshop sessions were delivered in both languages, English and Arabic, to assure well understanding of all people and herewith, to achieve the ultimate goal of this workshop.

To ensure detailed and effective discussion on FSAC coordination performance against each of core functions, 22 participants, who attended in person (participant list attached), were allocated five groups to cover five core functions and AAP and all on-line participants constituted one group to cover one core function. The formed groups went through sub-activities highlighted under each of core functions and discussed together what worked well, constraints and developed an action plan including a set of actions needed to address identified constraints, deadline and responsible actors.

Each group has presented the outputs of discussion using the harmonized template with the facilitators supporting open ended discussion with all other participants, captured and documented all feedback provided.

2 Agenda 1: FSAC Core Functions and Objectives

FSAC National Cluster Coordinator made a presentation on the FSAC Core Functions, highlighting/explaining the following;

- The principle of Cluster approach: what it is and what it is not.
- Role of cluster partners and co-lead agencies
- Humanitarian actors and Observers
- Six core functions and their respective sub-activities
- Accountability to Affected Population and five commitments.

This session contributed to ensure all participants are fully aware on the FSAC core functions and sub-activities that informs the scoring on the CCPM survey. Consequently, the quality and relevance of partners inputs on CCPM were informed by good understanding of partners to these core functions complemented by complete evidence.

3 Agenda 2: Introduction to CCPM Exercise

gFSC made a presentation on the CCPM exercise, highlighting the following;

- What is CCPM and what is not.
- When to implement CCPM
- The CCPM process including the four steps; planning, survey, analysis and action plan and monitoring.

At the session, the scores and weighting process including how the four categories of performance status are identified, was explained.

4 Agenda 3: Summary of Focus Group Discussions on FSAC Core Functions

Core Function 1: Supporting Service Delivery

1.1 Providing a platform that ensures service delivery is driven by the Humanitarian Response Plan and strategic priorities	4.45	Good (As per Preliminary Report)	Good (As per the Group Discussion)
<p>Good practices:</p> <ul style="list-style-type: none"> FSAC platform and coordination system is good and works very well. FSAC has performed well, supporting the development of required tools, timely updating gap analysis, sharing gaps and updates. <p>Comments/concerns:</p> <ul style="list-style-type: none"> Some partners experience difficulty in developing their proposals in line with needs and priorities outlined in HNO and HRP majorly due to variance with donors’ interests/criteria/targeting areas. FSAC partners will appreciate a bottom-up approach in development of HNO/HRP to ensure inclusivity and ownership of the process. <p>Actions proposed:</p> <ul style="list-style-type: none"> FSAC partners to design their programs/projects based on the HRP needs/priorities, FSAC Coordination team to advocate with donors where partners face challenges. <i>Deadline: Continuously and tracked on a monthly basis. From July 2023</i> <i>Responsible Actors: FSAC Partners and FSAC Coordination Team.</i> FSAC team to fully include and engage sub-hubs and local authorities in development of 2024 HNO/HRP. <i>Deadline: From July 2023</i> <i>Responsible Actors: FSAC Partners and FSAC Coordination Team.</i> 			
1.2 Developing mechanisms to eliminate duplication of service delivery	4.50	Good (As per Preliminary Report)	Good (As per the Group Discussion)
<p>Good practices:</p> <ul style="list-style-type: none"> FSAC has performed very well in coordinating service delivery and eliminating duplication of interventions, with a developed guidance to inform the process and cross-checking at field level before onset of new projects. <p>Comments/concerns:</p> <ul style="list-style-type: none"> Need for harmonizing the registration form/approach used by different partners. FSAC has developed a dedicated guideline on vulnerability targeting and posted in the FSAC website, which comprising various approaches. However, FSAC through relevant Technical Working Group, should prioritize this request to develop some helpful tools e.g. registration form and encourage all partners to align to them. <p>Actions proposed:</p> <ul style="list-style-type: none"> FSAC Vulnerability Targeting Technical Working Group to refine targeting tools, identify and harmonize the documentation sources used for FSAC beneficiaries. <i>Deadline: July 2023</i> <i>Responsible Actors: FSAC SNCC</i> 			
Q1 Overall (Supporting service delivery)	4.35	Good (As per Preliminary Report)	Good (As per the Group Discussion)
<ul style="list-style-type: none"> Performance status of FSAC is “Good” as agreed by FSAC partners 			

Core Function 2: To Inform HC/HCT's Strategic Decision Making

<p>2.1 Preparing needs assessments and analysis of gaps (across and within Clusters, using information management tools as needed) to inform the setting of priorities</p>	<p>3.56</p>	<p>Needs minor improvement. (As per Preliminary Report)</p>	<p>Needs minor improvement. (As per the Group Discussion)</p>
<p>Comments/concerns:</p> <ul style="list-style-type: none"> • FSAC partners faced some challenges to access some areas ranked as hard to reach due to active clashes, mines or hard terrains. • The group pointed out some issues related to FSLA and expressed the need to 2further contextualize the questionnaire, have more qualified enumerators and agree on most suitable data collection timing i.e. lean season instead of post-harvest season. • Partners need to share monitoring/assessment reports with FSAC in good time to serve as source of secondary data sources to inform the IPC, similarly other FSAC partners may utilize these data to save times and efforts in terms of avoiding replicating for collecting the same data. • FSAC has developed a monthly newsletter to include FSAC partners' contribution in terms of case studies, success stories, findings of needs assessment, etc. <p>Actions proposed:</p> <ul style="list-style-type: none"> • FSAC Coordination team to provide recommendations on FSLA exercise based on the best practices to improve the quality and timing of FSLA. FSAC to report all agreed recommendations to WFP as it is the agency managing FSLA. <i>Deadline: June 2023</i> <i>Responsible Actors: FSAC SNCC/CC and FSAC Partners.</i> • FSAC to refine the existing monitoring tools and develop tools prioritized by partners, e.g. Impact Assessment Tool. <i>Deadline: July 2023.</i> <i>Responsible Actors: FSAC</i> • Develop monthly Newsletter in both English and Arabic to be shared and easily understood with local authorities as well. <i>Deadline: July 2023.</i> <i>Responsible Actors: FSAC</i> 			
<p>2.2 Identifying and finding solutions for (emerging) gaps, obstacles, duplication, and cross-cutting issues.</p>	<p>3.25</p>	<p>Needs minor improvement. (As per Preliminary Report)</p>	<p>Good (As per the Group Discussion)</p>
<p>Good practices:</p> <ul style="list-style-type: none"> • FSAC has a robust coordination mechanism to guide FSAC partners' interventions and facilitate crosscheck data process to avoid overlapping. • FSAC shares timely information in terms of gaps and needs keeping FSAC partners updated. • FSAC has a full-dedicated team encompassing of National and Sub-National Cluster Coordinators and IM staff to perform coordination role effectively at country and area levels. • FSAC has developed various information products including dashboard that is comprehensive, accessible and clear which partners utilize to inform on response coverage and gaps to avoid duplication. 			

2.3 Formulating priorities on the basis of analysis	3.60	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per the Group Discussion)
<p>Comments/concerns:</p> <ul style="list-style-type: none"> IPC AFI classification for some areas (e.g. districts in Aden governorate) should be re-visited, as it does not portray the genuine situation of food security situation. FSAC partners to generate more evidence on the area based FSLA situation and context to be used in addition to FSLA. There is need for training more IPC Analysts from Aden AoR to ensure more expertise to support the IPC Analysis <p>Actions proposed:</p> <ul style="list-style-type: none"> Explore options of training more IPC data analysts from Aden AoR. <i>Deadline: July 2023</i> <i>Responsible Actors: FSAC SNCC/NCC</i> Discuss with IPC Team when the next IPC update will be conducted and ensure submission of all relevant secondary information from partners in good time. <i>Deadline: July 2023</i> <i>Responsible Actors: FSAC SNCC/NCC</i> 			
Q2 Overall (Informing strategic decisions of the HC/HCT).	3.47	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per the Group Discussion)
<ul style="list-style-type: none"> Performance status of FSAC is "Needs minor improvement" as agreed by FSAC partners 			

Core Function 3: Planning and Implementing Cluster Strategies

3.1 Developing sectoral plans, objectives and indicators that directly support realization of the overall response's strategic objectives	3.71	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per Preliminary Report)
<p>Good practices:</p> <ul style="list-style-type: none"> HNO and HRP are consultative processes using latest evidence, even though the consultation process can be further improved. Needs and gaps for IDPs and Host community are discussed in at each FSAC coordination meeting as standard agenda. Relevant alerts shared with partners e.g. flood, locusts triggering partners to respond timely and effectively. <p>Actions proposed:</p> <ul style="list-style-type: none"> Ensure inclusivity of the consultation process for HNO/HRO <i>Deadline: From July 2023</i> <i>Responsible Actors: FSAC SNCC/NCC</i> 			

3.2 Applying and adhering to common standards and guidelines	3.71	Needs minor improvement. (As per Preliminary Report)	Good (As per the Group Discussion)
<p>Good practices:</p> <ul style="list-style-type: none"> FSAC has developed various guidelines and shared with partners on regular basis partners including Conditional and Unconditional Cash Transfer, FSAC Minimum Food Basket, Emergency Livelihood Assistance Guidelines, etc. Guidelines are developed consultatively, updated quarterly based on latest evidence with orientation done at cluster meetings. <p>Concerns</p> <ul style="list-style-type: none"> Some of the partners are using their own agency guidelines due to funding shortfalls. This is specifically for Minimum Expenditure Basket, CCT/UCT. ELA is harmonized across the response. <p>Actions proposed:</p> <ul style="list-style-type: none"> Develop a support to livelihood guidance on micro-business and vocational trainings. <i>Deadline: December 2023</i> <i>Responsible Actors: FSAC CC and LTWG</i> 			
3.3 Clarifying funding requirements, helping to set priorities, and agreeing Cluster contributions to the HC's overall humanitarian funding proposals	3.51	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per Preliminary Report)
<p>Good practices</p> <ul style="list-style-type: none"> FSAC conducted several analyses to set priorities, needs and gaps (e.g. HRP and gap analysis dashboard) Activity costing is harmonized, evidence based and informed by robust guidelines. <p>Comments/concerns:</p> <ul style="list-style-type: none"> FSAC partners, especially National NGOs need some trainings on proposal development to improve quality of proposals especially on pooled funding. <p>Actions proposed:</p> <ul style="list-style-type: none"> FSAC to coordinate with OCHA to provide training on YHF proposal development. <i>Deadline: September 2023</i> <i>Responsible Actors: FSAC SNCC/NCC</i> FSAC to develop a guidance on pointers of good proposals. <i>Deadline: September 2023</i> <i>Responsible Actors: FSAC SNCC/NCC</i> 			
Q3. Overall (Planning and implementing Cluster strategies)	3.74	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per Preliminary Report)
<ul style="list-style-type: none"> Performance status of FSAC is "Needs minor improvement" as agreed by FSAC partners. 			

Core Function 4: Monitoring and Evaluating Performance

Q4 Overall (Monitoring and evaluating performance)	3.83	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per the Group Discussion)
<p>Performance status of FSAC is “needs minor improvement” as agreed by FSAC partners.</p> <p><u>Good practices:</u></p> <ul style="list-style-type: none"> • FSAC updated the monitoring/reporting tools such as 4W into 5W and promoted the data collecting tools such as FSAC Mapping and Planning tool to improve coordination and monitoring of the response. • FSAC held several training sessions on the aforementioned tools to ensure partners are familiarized with the tools. • FSAC coordination team has excellent communication skills and easy to reach out once needed with proper response capacity at most of times. • FSAC website is easily accessible and equipped with full of handy tools to get monitoring information and track implementation. <p><u>Comments/concerns:</u></p> <ul style="list-style-type: none"> • FSAC partners should ensure all coming interventions are embodied in the planning tools. • Local Authorities need to be consistently informed on updated FSAC strategies and guidelines and thus, it facilitates the partners’ coordination with them. • FSAC Partners need to update FSAC planning tool with each new intervention. <p><u>Actions proposed:</u></p> <ul style="list-style-type: none"> • FSAC Partners to update FSAC planning tool with each planned and new intervention. <i>Deadline: Continuously</i> <i>Responsible Actors: FSAC Partners</i> • FSAC to update Local Authorities on standard and guidelines developed by FSAC, on regular basis. <i>Deadline: Regularly (with any update)</i> <i>Responsible Actors: FSAC SNCC</i> 			

Core Function 5: Building National Capacity in Preparedness and Contingency Planning

Q5 Overall (Building national capacity in preparedness and contingency planning)	3.39	Needs minor improvement. (As per Preliminary Report)	Needs minor improvement. (As per the Group Discussion)
<p>Performance status of FSAC is “needs minor improvement” as agreed by FSAC partners.</p> <p><u>Good practices</u></p> <ul style="list-style-type: none"> • FSAC developed several tools and guidelines contributed to raise knowledge of partners. • FSAC shared information with partners on any emergency incidents occurred on timely manner. <p><u>Comments/concerns:</u></p> <ul style="list-style-type: none"> • Lack of training on the guidance on response for emergencies. • FSAC partners need some trainings on contingency plan development. <p><u>Actions proposed:</u></p> <ul style="list-style-type: none"> • FSAC to develop a flood response package and guideline. <i>Deadline: December 2023</i> <i>Responsible Actors: FSAC and relevant TWG</i> • FSAC to develop Anticipatory Action plan and arrange for dedicated training on. <i>Deadline: December 2023</i> <i>Responsible Actors: FSAC and relevant TWG</i> 			

Core Function 6: Advocacy

Q6 Overall (Advocacy)	3.90	Needs Major improvement. (As per Preliminary Report)	Needs minor improvement. (As per the Group Discussion)
<p>Performance status of FSAC is “needs minor improvement” as agreed by FSAC partners.</p> <p>Good practices:</p> <ul style="list-style-type: none"> • FSAC in coordination with OCHA, provided a good support in facilitating sub-agreement approval process in the south. • FSAC advocated well for gaps and needs at relevant forums/events. • FSAC advocated well for needs arose at any emergency situation, e.g. flood or displacement. <p>Comments/concerns:</p> <ul style="list-style-type: none"> • Advocacy needs to be done more systematically based prioritized issues, identification of relevant stakeholders and change agents; and with complete evidence. • More advocacy with donors is needed to increasingly invest in livelihood activities. • More advocacy is needed to support NNGOs in tackling some issues with MoSAL, comprising signing sub-agreement/pending requests. <p>Actions proposed:</p> <ul style="list-style-type: none"> • FSAC partners to inform FSAC on any access issues and in turn, FSAC can share with OCHA asking for support as well as all issues should be reported through OCHA AMRF system. <i>Deadline: Continuously</i> <i>Responsible Actors: FSAC partners and FSAC.</i> • FSAC to develop an advocacy guidance for 2024. <i>Deadline: December 2023</i> <i>Responsible Actors: FSAC partners and FSAC</i> 			

Accountability to Affected Populations

Q7 Overall (Accountability to affected populations)	3.24	Needs Major improvement. (As per Preliminary Report)	Needs Major improvement. (As per the Group Discussion)
<p>Performance status of FSAC is “needs major improvement” as agreed by FSAC partners.</p> <p>Good practices of FSC:</p> <ul style="list-style-type: none"> • FSAC has achieved some improvements in prompting performance at this cross-cutting issue, through developing AAP guideline and shared with all partners. <p>Comments/concerns:</p> <ul style="list-style-type: none"> • No agreed guidance on mainstreaming AAP in FSAC Response • Promoting participation of more FSAC partners in AAP related discussion and Working Group. <p>Actions proposed.</p> <ul style="list-style-type: none"> • FSAC to promote participation of more FSAC partners in AAP discussion and once needed, in relevant working group. <i>Deadline: Continuously.</i> <i>Responsible Actors: FSAC and FSAC partners.</i> • FSAC to finalize the AAP guidance and share with partners to guide mainstreaming AAP in FSAC Response. <i>Deadline: July 2023.</i> <i>Responsible Actors: FSAC SNCC</i> 			

5 Closing Remarks and Way Forward

- Share the FSAC CCPM 2022 –Aden workshop report with all FSAC partners at Aden Hub, including a summary of groups discussion findings on all six core functions, re-weighted scores of FSAC core functions and action plan developed highlighting actions needed, responsible actors and timeline.
- Focus on the action plan developed through working with all pertinent actors to achieve all agreed actions as per the timeline.
- Hold the same FSAC CCPM 2022 workshop in Sana’a and then, develop the final report to be shared with all FSAC partners and gFSC as well.

6 Annexes

Annex 1: Concept Note and Agenda

FSAC Country Cluster Performance Monitoring (CCPM) 2022 Workshop, 29 May 2022

DRAFT CONCEPT NOTE

Background

Cluster Coordination Performance Monitoring (CCPM) is a self-assessment exercise. The cluster monitor their performance against (i) the six core cluster functions set out in the Reference Module for Cluster Coordination at Country Level and (ii) accountability to affected populations. A country-led process, which is supported by Global Clusters, it is ideally conducted by all clusters (and sectors) at the same time, though it can be implemented by individual clusters or a group of clusters.

A CCPM process should be undertaken annually in protracted emergencies. In sudden onset emergencies, a CCPM process should be undertaken within three to six months after the onset and once every year thereafter. Clusters in preparedness mode are not obliged to undertake the CCPM process. Cluster coordinators should ensure that cluster partners participate, including UN agencies, national and international NGOs, national authorities and representatives of cross-cutting issues.

Global Food Security Cluster will provide technical support to the CCPM workshop and support in the facilitation of some sessions.

Rational

FSAC Yemen is organizing the CCPM workshop for one day to discuss with its partners the findings of CCPM 2022 to recognize how well FSAC has achieved its core functions (as determined by the IASC) and identify areas of improvement. Through all discussions and consultations of FSAC with its partner, by

end of the workshop, FSAC will be able to identify the actions to address areas for improvement in overall coordination performance and then, to share with Global FSAC.

Objectives

- Orient FSAC partners on cluster core functions and FSAC objectives.
- Orient FSAC partners on Cluster Performance Monitoring (CCPM) exercise and its rationale.
- Discuss FSAC Country Cluster Performance Monitoring (CCPM) 2022.
- Identify set of actions to improve overall coordination performance.

Facilitators and Participants

The facilitation team was composed of Abigael Nyukuri, Yemen FSAC National Cluster Coordinator, supported by Damien Joud from gFSC.

In addition, the groups' discussions were co-facilitated by Shadi Gamal, FSAC SNCC for Aden Hub, Waleed Saad, FSAC SNCC for Al Turbah and Al Mukha Hubs and Ahmed Al Musawa, FSAC IM Officer.

Around 27 participants (3 from FSAC and 24 from FSAC partners) are expected to participate physically and 20 participants (FSAC partners) are expected to participate virtually. Participants List is attached as annex 3.

Agenda for FSAC CCPM 2022 Workshop

Venue: SCI Aden +Virtual (Via Zoom) – 28 May 2023

Time	Item	Facilitator	Moderators	Objectives
09:00 – 09:15	Welcome and Opening Remarks	FSAC	Abigael Nyukuri	FSAC welcome participants and conduct a round of introductions
09:15 – 10:00	FSAC Core Functions and Objectives	FSAC	Abigael Nyukuri	Explain FSAC core functions, responsibilities and objectives
10:00 – 10:30	Break			
10:30-11:30	Introduction to CCPM Exercise	FSAC	gFSC	Orient FSAC partners on Cluster Performance Monitoring (CCPM) exercise and its rationale.
11:30-12:30	Present 2022 CCPM preliminary Results	FSAC	Abigael Nyukuri	Discuss FSAC 2022 CCPM and identify set of actions to improve overall coordination performance.
12:30-13:30	Lunch Break			
13:30-15:00	Focus Group Discussion	Workshop participants (FSAC Partners)	Shadi Abdulgalil	Form several groups of participants to discuss areas of improvement for coordination performance
15:00-15:30	Break			
15:30-17:00	Groups Presentations	Workshop participants (FSAC Partners)	Shadi Abdulgalil	Present outputs and recommendations of the group's discussion
17:00	Plenary and Closing Remarks		Abigael Nyukuri	

Annex 2: Participants List

- The participants attended physically:**

No.	Agency/Organization/Cluster	Type of Agency/Cluster	Name
1	FAO	FSAC Co-led	Abdulsalam Al Kawri
2	WFP	FSAC Co-led	Abdulhafeed Alameri
3	CARE	INGO	Magda Mousa
4	Qatar Red Crescent	Red Crescent Movement	Abdulrahman Ashfaq
5	Human Access	NNGO	Ahmed Awadh
6	Al Twasul	NNGO	Ahmed Fuad
7	Selah	NNGO	Mohammed Ahmed
8	Global Communities	INGO	Ameel Riyadh
9	Tamdeen Youth Foundation (TYF)	NNGO	Nooradeen Khalid
10	Yemen Family Care Association	NNGO	Klood Khaled
11	Solidarites International (SI)	INGO	Fadi Gamal
12	Oxfam	INGO	Mohammed Basha
13	ADRA	INGO	Mohammed Farooq
14	Secours Islamique France (SIF)	INGO	Mohammed Shehab
15	Nahda Makers Organization	NNGO	Mohammed Al G
16	Samaritan's Purse	INGO	Hend Hadi
17	International Medical Corps	INGO	Khalil Khalid
18	Dorcas	INGO	Bilquis Ahmed
19	SHS	NNGO	Ala'a Mohammed
20	Save the Children (SCI)	INGO	Mohammed Anwar
21	Yanabia Al Khair Charity Foundation	NNGO	Emad Ba Khader
22	BCHR	NNGO	Fatima Ali
23	FSAC	National Cluster	Abigael Nyukuri
24	FSAC	Sub-National Cluster	Shadi Gamal
25	FSAC- Information Management	National Cluster	Ahmed Al Musawa
26	FSAC	Sub-National Cluster	Waleed Saad

- The participants attended virtually:**

No.	Agency/Organization/Cluster	Type of Agency/Cluster	Name
1	UNDP	UN Agency	Khulood Sheikh
2	Solidarites International (SI)	INGO	Hassan Shiekh
3	Poor Feeding Organization (PFO)	NNGO	Hallla Bazrah
4	HRF	INGO	Hasan Hussein
5	ADO	NNGO	Jumana Shafiq
6	PAH	INGO	Fadi Saif
7	Field Medical Foundation (FMF)	NNGO	Musab Waheeb
8	Neda'a Foundation for Development (NFD)	NNGO	Asrar
9	Global Communities	INGO	Khalid Mohammed
10	Islamic Relief Yemen (IRY)	INGO	Ayman Bahashwan
11	Al Twasul	NNGO	Maria Hussein
12	gFSC	Global Cluster	Damien Joud
13	FSAC	National Cluster	Musaed Nasser

Annex 3: Attendance Sheet



Attendance Sheet of FSAC CCPM 2022 Workshop-Aden

Date: 28 May 2022

Venue/Hall: SCI Officer-Aden

S/N	Name الاسم	Designation/Job Title / الوظيفة المسمى الوظيفي	Agency/Organization المنظمة / الوكالة	Phone رقم الهاتف	Email الاي ميل	Signature التوقيع
1	ماجدة موسى	FSC - L	CARE	7775619452	magda.mousa@care.org	
2	Abdulslam Alkaurri	Fisheries Specialist	FAO	777046603	abdulslam.alkaurri@fao.org	
3	Abdulrahman Ashrafi/Moh'd	HEAL and Reporting officer	QRCS	770626132	abdulrahman.ashrafi@qrqs.org.ye	
4	Ahmed Awadh	MEAI	Human Access	772823710	A.awadh@humanaccess.org	
5	Ahmed Fuad Shuraf	Proj. Sp.	Al-Twasul	779496637	proj.sp@altwasul.org	
6	Ahmed Al-Awadh	Executive Director	selah	772125432	ad@selah-ye.org	
7	Ameen Al-Jayadi Mustafa	FS Coordinator	GC	777015635	ameen@globalcommunity.org	
8	Nooraldeen Khalaf Yagoub	Project Coord	TYF	771755542	nooraldeen.yagoub@tamdeen-ye.org	
9	Ahmed Khalaf Al-Awadh	FSL Specialist	FAO	773900636	ahmed.khalaf@fao.org	
10	Fadi Gamal Ali	FSL PM	SI	772312630	fadi.gamal@si.org	
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Attendance Sheet of FSAC CCPM 2022 Workshop-Aden

Date: 28 May 2022

Venue/Hall: SCI Officer-Aden

S/N	Name الاسم	Designation/Job Title / الوظيفة المسمى الوظيفي	Agency/Organization المنظمة / الوكالة	Phone رقم الهاتف	Email الأيمل	Signature التوقيع
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June 2023